

Amitava Mukherjee CMD (Additional Charge) NMDC Limited

HOW DOES THE COMPANY SEE ITSELF CONTRIBUTING TO "INDIA@2047 VISION"?

We are proud to be the first iron ore mining company in India to cross the mark of 45 million tonnes volume on our journey to build a 100 MT mining capacity by 2030. We are boosting our industrial and infrastructure capabilities to supply about a quarter of the iron ore required to meet the National Steel Policy's target of enhancing the domestic steel production capacity to 300 MT by 2030 and 500 MT by 2047.

NMDC has acquired an 8 MTPA coking coal block in Jharkhand which is expected to commence operations in December 2025 towards reducing the coking coal imports. We are also branching out into exploring strategic minerals of national interest like lithium and cobalt to fuel the renewable energy sectors and the green transition. As India's mining powerhouse,

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we are committed to advancing the 2047 Vision by augmenting mineral security and self-reliance in the sector.

WHAT ARE SOME OF THE INNOVATIVE INITIATIVES TAKEN BY YOUR COMPANY IN RECENT YEARS? HOW HAVE THOSE INITIATIVES HELPED YOUR ORGANIZATION?

In recent years, we have entered the era of NMDC 2.0 that is transforming our approach to manpower, machinery and material planning. We have embraced digital transformation with smart mining technologies like ERP systems, business intelligence tools, and data analytics. These innovations give us access to real-time information, help us fine-tune our production and sales planning, and support better decisionmaking, all of which is enhancing our operational capabilities.

Some of the innovative initiatives that NMDC has introduced include Drone Exploration, Vision Enhancement, Mine Transport Surveillance, and Rapid Wagon Loading systems which are revolutionizing our supply chain performance, resilience and safety. NMDC has also made strategic investments of over

₹ 200 crores towards research and development in the past five years.

WHAT IS YOUR COMPANY'S GROWTH STRATEGY FOR THE NEXT 3-5 YEARS?

Looking forward, NMDC's growth strategy focuses on increasing iron ore volumes, advancing our infrastructure capabilities and diversifying our mineral assets. We are enhancing our production and evacuation capacities towards the 100 million tonnes target. Our capex plans in the next 3-5 years will be in pursuit of building slurry pipelines, railway lines, blending yards, and industrial parks. Progress in this direction is already underway.

Towards diversification and expansion, our goal is to generate 5-10 % of our revenue from international operations, enhancing our global presence and diversifying our income streams. Another cornerstone of our growth strategy is to continue our strong ESG performance and solidify our position as ambassadors of Responsible Mining.